



THE CHALLENGE.

ZF Axles is a well-regarded manufacturer who assembles the front and rear axle for the BMW X3. However, when their Tier 1 supplier status and automotive sector competition drove up cost constraints, ZF was in trouble. They wanted to keep gaining business in a tough economic time, which would mean ramping up their work quickly.

HTI was to help through recruiting, selecting and training a large hourly work force, the kind
of human-driven solution that could prepare them for the employee growth they would need
to compete. Ultimately, they would need to outsource some of their roles in order to succeed.



OUR SOLUTION.

- HTI began the project by taking on the entire manufacturing and logistics operation at ZF Axles.
- HTI started recruiting, selecting and managing all of the floor personnel, and analyzed the need for new employees. Right away, we added six supervisors, a project manager, an HR manager, and 165 hourly employees.
- We were able to even minimized overtime by incorporating a unique "over-staff" plan that could cover absenteeism and other unplanned shortages. Our Full Flex workforce combined full time regular HTI employees with contract temporaries to keep the overall labor rate low.



THE RESULTS.

- Successfully hit all expected project milestones.
- Gained a particular expertise in axle manufacturing.
- Saved ZF more than \$1.5 million per year.